





General Management Program

## IN ENGLISH



# **General Management Program**

The General Management Program is split into three courses. It is for business unit heads and business segment managers with result responsibility, heads of staff functions and project managers, engineers, technicians, lawyers, business administrators and everyone designated for one of these positions.

### Concept

Integrated management competence is mandatory for managers with responsibility for results, regardless of their place in the hierarchy: single organizational units, self-reporting teams, profit centers, cost centers, product and market segments, business units or business segments. All these managers have entrepreneurial responsibility of some kind and become "intrapreneurs," entrepreneurs inside their organizations. The integrated management approach provided by this General Management Program offers the methodical knowledge required to succeed as a leader of any area of responsibility. Consequently, this program also serves managers who wish to update and broaden their managerial knowledge and management competencies. After graduating from the General Management Program, participants

- know most recent business administration knowledge,
- have an in-depth understanding of the most important concepts of integrated management and
- can apply methods and tools for implementation in their personal business environment.

## **Topics**

#### Unit 1

#### **General Management:**

#### **The Integrated Management Approach**

Why is managing such a difficult task? Mainly because there are so many issues and unpredictable factors to consider. And because stakeholders have different, sometimes contradicting goals. However, there are certain meaningful criteria for high-quality management. These will be outlined methodically with the integrated management approach.

#### **Strategy and Execution**

- The strategy concept
- Business segments as planning units
- The strategic "must-analyses"
- Promising strategy options
- Methodology of strategy formulation
- Functional strategies
- Digital strategy
- Financial aspects of strategy
- Leadership, execution, implementation

#### Unit 2

#### **Financial Leadership and Controlling**

- Basics of financial leadership
- Understand and utilize balance sheet, profit and loss accounts and financial reports
- Cash flow statement
- Planning and budgeting
- Investments and profitability accounting
- Financing options
- Controlling systems and methods
- Performance improvement programs

#### Unit 3

#### **More Efficiency with Leadership**

The way a manager leads coworkers and teams directly influences the effectiveness of an organization. Motivating people is important because encouraged workers achieve better results. How important are rules? And which rules lead to above-average results? What arsenal of leadership techniques does a great leader need to intuitively master every possible situation?

- Basics of efficient leadership
- Prerequisites for successful leadership
- Developing leadership personality
- Leadership behavior, social competence
- Employee management tools
- Leading teams to success

#### Program dates (3 × 4 days)

| SemNr.  |                            | Ort                                     | Datum   |
|---------|----------------------------|---|---|
| E-88324 | part 1<br>part 2<br>part 3 | Davos<br>Lucerne<br>Lucerne             | 26 29.08.2024<br>07 10.10.2024<br>21 24.10.2024 |
| E-88424 |                            | Davos<br>Lucerne<br>D-Frankfurt         | 26 29.08.2024<br>21 24.10.2024<br>20 23.05.2025 |
| E-88125 | ,<br>part 2                | D-Cologne<br>D-Frankfurt<br>D-Frankfurt | 17 20.02.2025<br>24 27.03.2025<br>20 23.05.2025 |

Program fee\*: CHF 10 900.– (plus 8.1% VAT for seminars in Switzerland) Further information and booking via internet: www.sgmi.ch/ens12 \*Invoicing in EUR possible (depending on current currency rate)

i

# **Administration & Registration**

## **Information and Advice**

We will gladly provide you with more information about our seminars, programs and diplomas. Call us if you would like an SGMI advisor to help you make the right personal-development choice among our many courses and programs.

Phone +41 (0)71 223 50 30 Fax +41 (0)71 223 50 32

## Registration

Please fill out the attached registration card and send it back to:

SGMI Management Institute St. Gallen Bogenstrasse 7 CH-9000 St. Gallen Fax +41 (0)71 223 50 32 Internet www.sgmi.ch E-mail seminare@sgmi.ch

After we receive your registration, we will send you the following

- The confirmation of your registration with an invoice.
- Information on logistics, hotel and travel to the program venue.
- A room reservation sheet for your hotel reservation.

If a seminar is fully booked or if acceptance in a diploma program is not possible, we will inform you immediately. SGMI reserves the right to make small adjustments to programs or changes of faculty.

## **Seminar Fees**

Seminar fees include the cost of the seminar and the seminar materials (plus 8.1% VAT for seminars in Switzerland). Not included are all hotel costs participants pay the hotel directly, including room and board. Multipart seminars can be booked only as a whole. Missed seminar days or seminar parts cannot be made up at a later date.

Seminar and diploma fees may be paid in Euro (EUR) or Swiss Francs (CHF) at the daily currency exchange rate.

## **Change of Registration / Cancellation**

Changes of registration from one seminar or diploma to another are possible only up to 6 weeks before the start of the seminar and only at the cost of a CHF 400 change of reservation fee. Cancellations are free up to 3 months before the start of a seminar. Registered participants who cancel their registration between 3 months and 6 weeks before the start of a seminar will incur a charge of 40% of the respective seminar or diploma fee. Registered participants who cancel their registration within 30 working days of the start of the seminar will be charged the full seminar fee. We recommend that participants take out cancelation insurance to cover the above seminar cancelation costs in case of illness or other unforeseen circumstances. The complete SGMI terms and conditions are available here at www.sgmi.ch/tc.

## **Travel to the Hotel**

Travel directions and information about the hotel are sent with the registration confirmation.

| Registratio          | on Card<br>he following program: | We are looking forward to your registration. Please send |  |  |
|----------------------|----------------------------------|--|--|--|
| Number/Date          | Last Name                        | First Name   | your registration card by mail,<br>fax, or e-mail.   |  |
|                      | Date of Birth                    |  |  |  |
| Company/Organization |                                  |  | SGMI Management Institute<br>St. Gallen              |  |
|                      | Street, Number                   |  | Bogenstrasse 7<br>CH-9000 St. Gallen                 |  |
|                      | ZIP Code/City                    |  | Phone +41 (0)71 223 50 30<br>Fax +41 (0)71 223 50 32 |  |
|                      | Phone                            | Fax  | Internet www.sgmi.ch                                 |  |
|                      | E-mail                           | Number of Employees                                      | E-mail seminare@sgmi.ch                              |  |
| CAULESN VIE          | Industry                         | Function   | or register at www.sgmi.ch                           |  |
| PPM24                | Date                             | Signature  |  |  |